

2021 BUDGET HIGHLIGHTS

Funding Sources

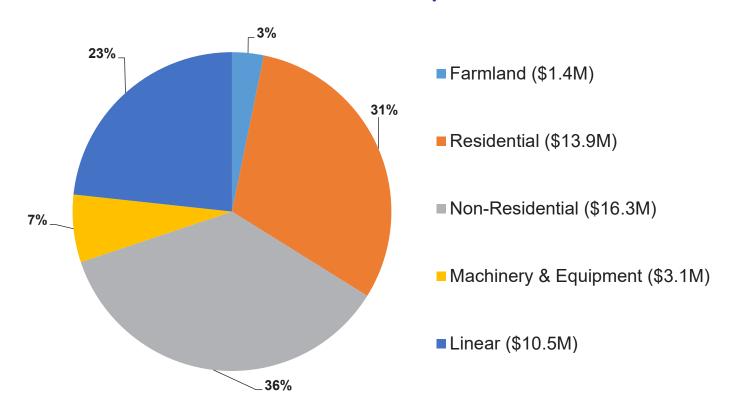
Red Deer County's primary source of revenue is derived from property taxes. Tax rates are determined in the spring, once individual property assessments are calculated. Municipalities also collect school taxes, whose rates are set by the Province.

| Total Funding Sources | \$82,462,178 |
|--|--------------|
| Transfers from Reserves | \$11,536,567 |
| Capital Cost Recovery | \$2,392,500 |
| Offsite Levies | \$3,329,778 |
| Other (sales, user fees, permits, etc) | \$13,817,940 |
| Government Grants | \$6,117,241 |
| Total Taxes | \$45,268,152 |
| | |

Reserves

The anticipated County reserve position for 2021 is: \$28.3M

Sources of Tax Revenue in Red Deer County



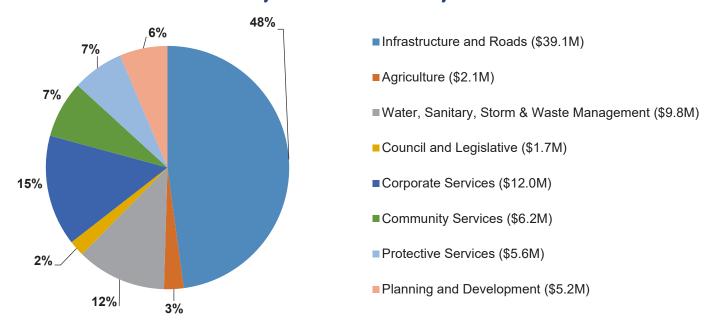




2021 BUDGET HIGHLIGHTS

| Expenditures | OPERATING | CAPITAL | TOTAL |
|--|--------------|--------------|--------------|
| Infrastructure and Roads (\$39.1M) | \$19,457,023 | \$19,676,150 | \$39,133,173 |
| Agriculture (\$2.1M) | \$2,026,074 | \$105,000 | \$2,131,074 |
| Water, Sanitary, Storm & Waste Management (\$9.8M) | \$6,702,944 | \$3,049,000 | \$9,751,944 |
| Council and Legislative (\$1.7M) | \$1,705,958 | - | \$1,705,958 |
| Corporate Services (\$12.0M) | \$7,026,314 | \$5,020,000 | \$12,046,314 |
| Community Services (\$6.2M) | \$6,194,810 | - | \$6,194,810 |
| Protective Services (\$5.6M) | \$4,105,297 | \$1,483,080 | \$5,588,377 |
| Planning and Development (\$5.2M) | \$5,170,528 | \$40,000 | \$5,210,528 |
| _ | \$52,388,948 | \$29,373,230 | \$81,762,178 |
| Contingency | \$700,000 | | \$700,000 |
| _ | \$53,088,948 | | \$82,462,178 |

How funds are allocated by Red Deer County



Key initiatives for 2021 include:

| • | Bridge Program | \$5,664,595 |
|---|--|-------------|
| • | Fire Tender/Engine/Apparatus Replacements | \$1,200,000 |
| • | Gasoline Alley Urbanization/Pathway/Road Construction | \$3,459,000 |
| • | Internet Utility Prototype* | \$5,000,000 |
| • | Junction 42 Water Reservoir | \$2,825,000 |
| • | Red Deer Regional Airport (Capital)* | \$1,445,000 |
| • | Road Construction-Airport Drive (Springbrook) | \$2,393,555 |
| • | Road Construction-Little Red (TR354-W. of Hwy54 to RR11) - Phase 1 | \$4,800,000 |

^{*} Subject to further Council consideration